Providing capital to the mining sector to supply the commodities central to a sustainable future



Ecora Resources PLC

Energy Transition Metals Summit, Washington DC

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- Forward-looking statements are provided for the purposes of assisting readers in understanding the Group's financial position and results of operations as at and for the periods ended on certain dates, and of presenting information about management's current expectations and plans relating to the future. It is believed that the expectations reflected in this presentation are reasonable but they may be affected by a wide range of variables that could cause actual results to differ materially from those currently anticipated. Readers are cautioned that such forward-looking statements may not be appropriate other than for purposes outlined in this presentation. Forward-looking statements are not guarantees of future performance and involve risks, uncertainties and assumptions, that may be general or specific, which could cause actual results to differ materially from those forecast, anticipated, estimated or intended in the forward-looking statements. Past performance is no guide to future performance and persons needing advice should consult an independent financial adviser. The forward-looking statements made in this presentation relate only to events or information as of the date on which the statements are made and, except as specifically required by applicable laws, listing rules and other regulations, the Group undertakes no obligation to update or revise publicly any forward-looking statements, whether as a result of new information, future events or otherwise, after the date on which the statements are made or to reflect the occurrence of unanticipated events.
- No statement in this communication is intended to be, nor should it be construed as, a profit forecast or a profit estimate and no statement in this presentation should be interpreted to mean that earnings per share for the current or any future financial periods would necessarily match, exceed or be lower than the historical published earnings per share. Forward-looking statements involve estimates and assumptions that are subject to risks, uncertainties and other factors that could cause actual future financial condition, performance and results to differ materially from the plans, goals, expectations and results expressed in the forward-looking statements and other financial and/or statistical data within this presentation. Such risks and uncertainties include, but are not limited to: the failure to realise contemplated benefits from acquisitions and other royalty and stream investments; the effect of any mergers, acquisitions and divestitures on the Group's operating results and businesses generally; current global financial conditions; royalty, stream and investment portfolio and associated risk; adverse development risk; financial viability and operational effectiveness of owners and operators of the relevant properties underlying the Group's portfolio of royalties, streams and investments; royalties, steams and investments investments and investments investments investments investments investments investments investmen
- This presentation also contains forward-looking information contained and derived from publicly available information regarding properties and mining operations owned by third parties. This presentation contains information and statements relating to the Kestrel mine that are based on certain estimates and forecasts that have been provided to the Group by Kestrel Coal Pty Ltd ("KCPL"), the accuracy of which KCPL does not warrant and on which readers may not rely.

Commodities central to a sustainable future



Our vision

To be globally recognised as the royalty company synonymous with commodities that support a sustainable future by continuing to grow and diversify our royalty portfolio.

Our strategy

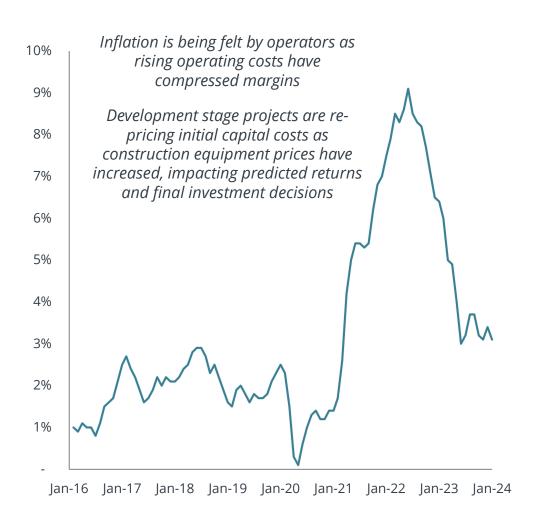
To acquire royalties and streams over low-cost mining operations and projects with strong management teams, located in well-established mining jurisdictions in the commodities required to enable the energy transition or that are produced in a more sustainable way.

Benefits of the royalty model

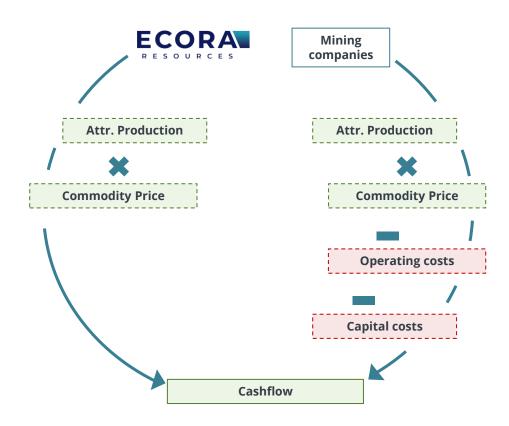


US Consumer price inflation(1)

(US CPI over the past 8 years, %)



The royalty model

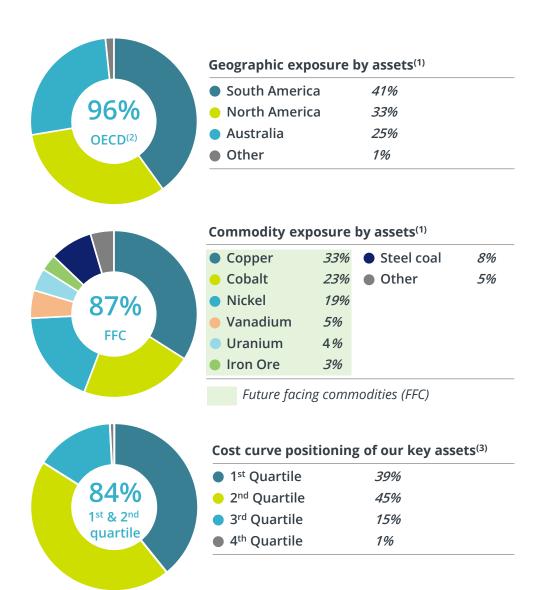


Commodity price passthrough with limited direct exposure to:

- Cost of extraction and production
- Capital costs
- Closure costs

Diversified portfolio backed by strong operators & developers













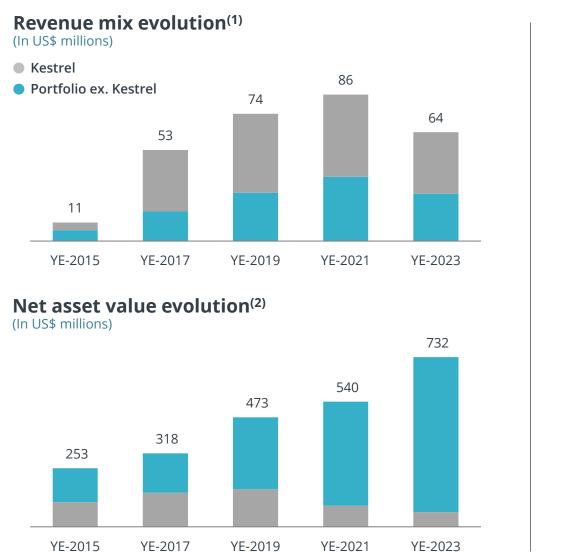
Rating Upgrade from 14.2

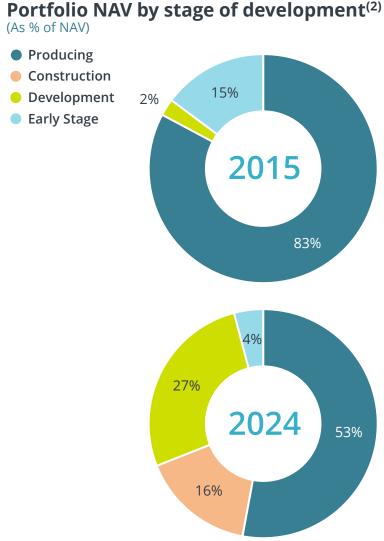
^{1.} Analyst consensus NAV as at 22nd March 2024.

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Portfolio significantly repositioned towards growth







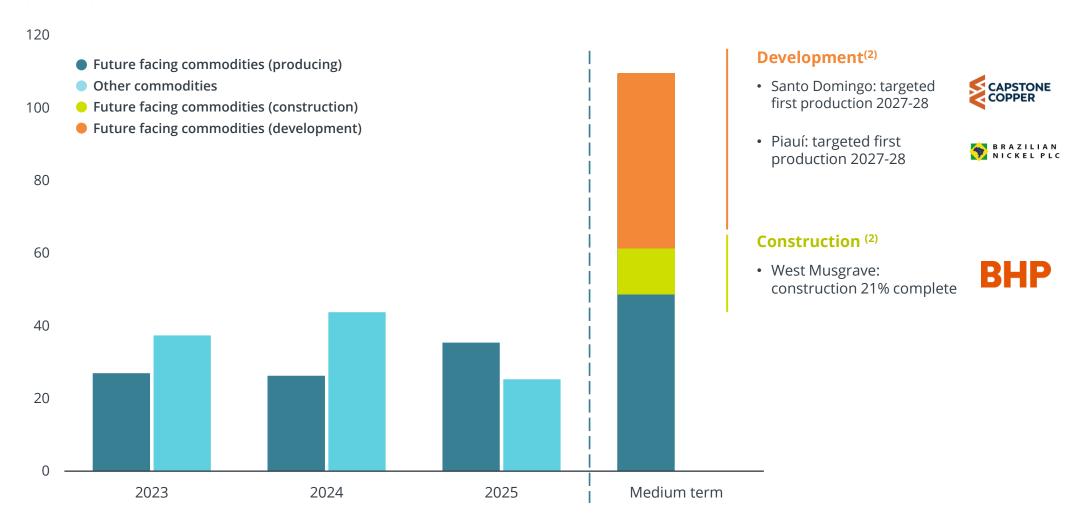
^{1. 2015-2019} portfolio contribution adjusted to USD terms using GBP:USD1.25.

^{2.} Historical analyst consensus asset NAV as at 22nd March 2024.

Portfolio has the potential to generate +\$100m annually



Revenue growth from future facing commodities⁽¹⁾ (\$'s million)



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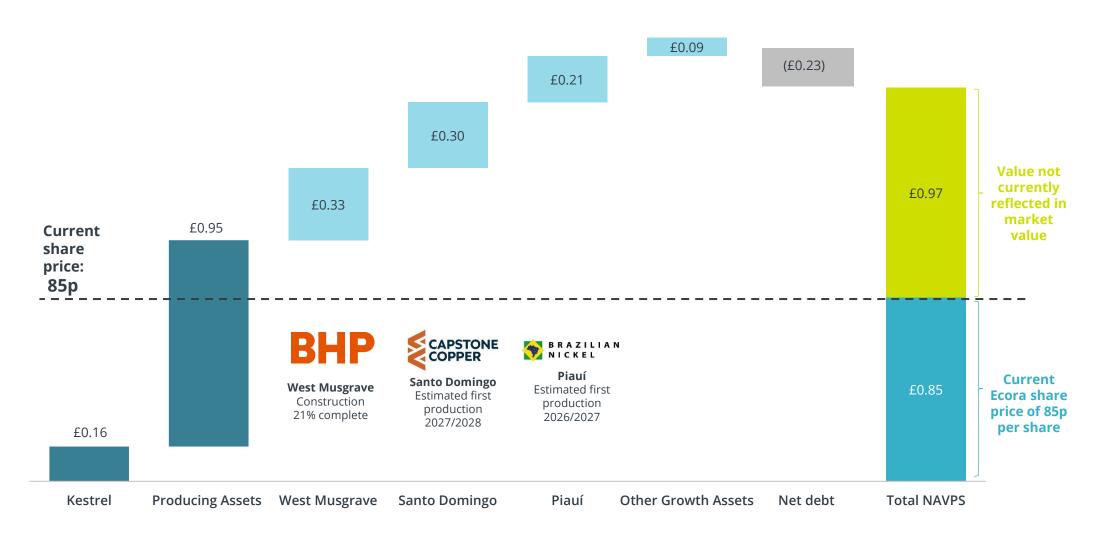
^{1. 2023} actuals, other numbers based on consensus forecasts of covering sell side analysts as at 22nd March 2024.

^{2.} Based on company disclosures.

What is priced into the shares today?







Value opportunity has two drivers

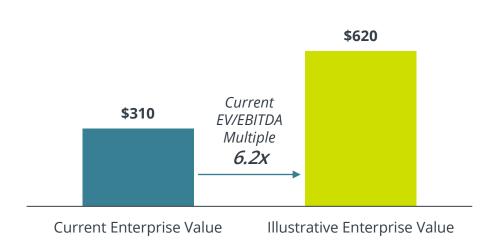


Organic growth potential⁽¹⁾

(In US\$ millions)

EBITDA growth

Illustrative EV at US\$100m EBITDA & flat trading multiple

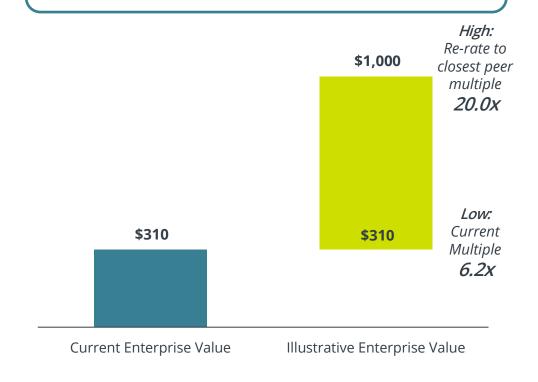


Rerating potential⁽²⁾

(In US\$ millions)

Multiple expansion

Multiple expansion potential when Ecora cashflows are derived primarily from base metals and other FFCs



^{1.} S&P Capital IQ Pro as at 22nd March 2024. \$75m net debt as per Ecora Q4 2023 Trading Update. Analyst consensus 2024E EBITDA of \$50m. Near term growth potential assumed average EBITDA contribution of \$100m in ~2027/8.

^{2.} S&P Capital IQ Pro as at 22nd March 2024, closest peer Altius Minerals.

Updated capital allocation framework



Pillars Philosophy

Growth

Acquire high quality royalties to further diversify and grow the portfolio

Deleveraging

Focus on post-transaction balance sheet deleveraging

Cash dividends

Semi-annual cash dividends based on range of 25-35% of free cash flow

Share buybacks

Consider share buybacks in context of market price and NAV

Successful refinancing



Refinanced revolving credit facility -

\$150m Committed facility (no step downs)

\$75m Accordion acquisition option







Key terms

Maximum permitted leverage of 3.5x

- Increased to 4x for 6 months for certain acquisitions

Pricing:

- SOFR + 2.25 4.00% (old terms 2.75-4.00%)
- Ratchet depends on leverage ratios

Covenant flexibility designed to facilitate Piauí investment

Option to request 12 month extension at 2 points during term

No refinance requirement until at least January 2027

\$58m undrawn \$75m accordion \$10m LIORC stake \$4m treasury shares



~\$150m Financing flexibility

Acquisition pipeline overview



Illustrative ticket size by stage of development⁽¹⁾

Producing & construction stage

Greater than \$25 million

Near-term development stage

\$10 - 25 million

Earlier stage

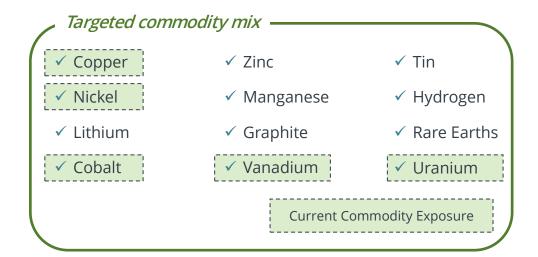
\$10 million or less

Our strategic priorities

We seek to deploy capital across all stages of development, with increased financing capacity for assets nearer production

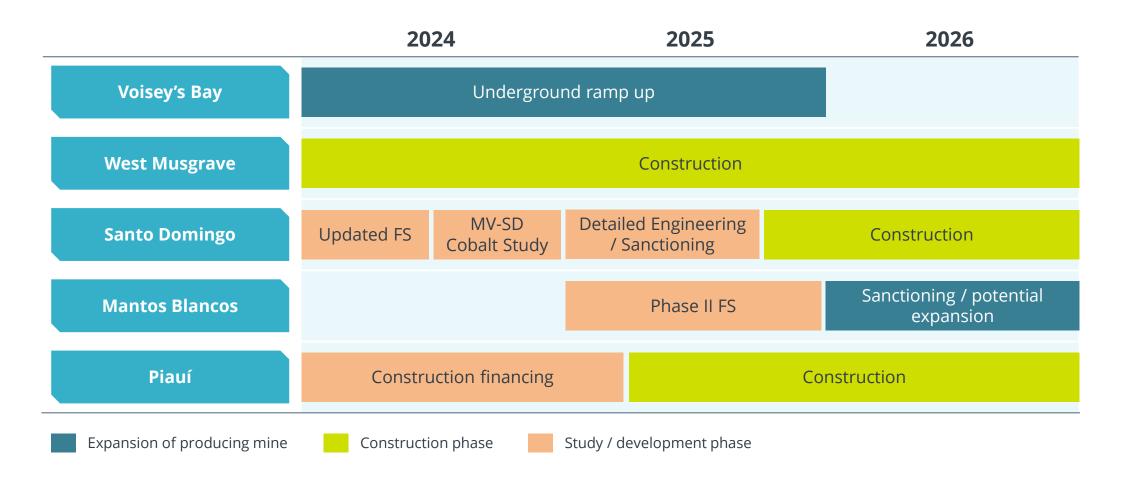
Our strategic priorities remain:

- 1. Maintain base metals as core of portfolio
 - 2. Infill and broaden commodity mix



Upcoming portfolio growth & de-risking events





Outlook



Focus on diversifying and scaling royalty portfolio to achieve premium royalty company valuation.

Market conditions favourable to royalty partnerships

Updated capital allocation framework & \$10m buy back

Year on year production volume growth in 2024 & 2025

Accelerated deleveraging absent further acquisitions

High quality development royalties underpinning medium term growth

Strong alignment with structural demand trends

Q&A

Endnotes (1/2)



Third party information

As a royalty and streaming Company, the Group often has limited, if any, access to non-public scientific and technical information in respect of the properties underlying its portfolio of royalties, or such information is subject to confidentiality provisions. As such, in preparing this announcement, the Group has largely relied upon the public disclosures of the owners and operators of the properties underlying its portfolio of royalties investments, as available at the date of this announcement. Accordingly, no representation or warranty, express or implied, is made and no reliance should be placed, on the fairness, accuracy, correctness, completeness or reliability of that data, and such data involves risks and uncertainties and is subject to change based on various factors.

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Endnotes (2/2)



Asset endnotes

i. Voisey's Bay stream entitlement of 22.82% of cobalt production until 7.6kt of finished cobalt is delivered, 11.41% thereafter; represents 70% share of the original stream agreement between Vale and Cobalt27. Fixed Cobalt payability of 93.3%. Ongoing payment of 18% of cobalt reference prices until upfront amount of US\$300m based on 100% of the original stream agreement between Vale and Cobalt27 is repaid, 22% thereafter.

ii. This presentation contains information and statements relating to the Kestrel mine that are based on certain estimates and forecasts that have been provided to the Group by Kestrel Coal Pty Ltd ("KCPL"), the accuracy of which KCPL does not warrant and on which readers may not rely. Kestrel royalty terms (Ecora entitlement): 7.0% of value up to A\$100/t, 12.50% between A\$100/t and A\$150/t, 15% between A\$150/t and A\$175/t, 20% between A\$175/t and \$225/t, 30% between A\$225/t and A\$300/t, 40% thereafter.

iii. Labrador Iron Ore Corporation ("LIORC") Royalty Corp. (LIORC) is listed on the Toronto stock exchange (TSX:LIF). IOC is operated by Rio Tinto and LIORC receives a 7% gross overriding royalty and a C\$0.10 per tonne commission on all iron ore products produced, sold and shipped by IOC.

iv. This presentation contains information and statements relating to the Mantos Blancos mine and Santo Domingo project that are based on certain estimates and forecasts that have been provided to the Group by Capstone Copper ("Capstone"), the accuracy of which Capstone does not warrant and on which readers may not rely. Royalty area attributable to Ecora on the Santo Domingo project covers production in first 6-7 years before returning in ~Y14.

v. Largo Resources Limited ("Largo"), the owner of the Maracás Menchen project, is listed on the Toronto Stock Exchange and reports in accordance with the standards of the Canadian Institute of Mining, Metallurgy and Petroleum and the NI 43-101 standards.

vi. Brazilian Nickel Piauí project - Ecora has the right to acquire an incremental 2.65% GRR for US\$62.5m to part fund construction to increase capacity to 24,000t nickel & 1,000t cobalt per annum.

vii. Cameco Corporation ("Cameco"), the majority owner of the Cigar Lake project ("Cigar Lake"), is listed on the Toronto Stock Exchange and reports in accordance with the standards of the Canadian Institute of Mining, Metallurgy and Petroleum and the NI 43-101 standards. Ecora loan of C\$40.8m to Denison to be repaid from the revenues which Denison receives through their entitlement to toll revenue generated through their part ownership of the McClean Lake Uranium Mill (operated by AREVA).

viii. Orvana Minerals Corp, the owner of the El Valle-Boinás / Carlés project ("EVBC"), is listed on the Toronto Stock Exchange and reports in accordance with the standards of the Canadian Institute of Mining, Metallurgy and Petroleum and the NI 43-101 standards. Royalty terms: 0.50% NSR royalty escalating to 0.75% in periods when gold prices fall between US\$1,800 – US\$2,000 per ounce; 1.25% in periods when gold prices fall between US\$2,000 – US\$2,350 per ounce; 2.50% in periods when gold prices fall between US\$2,500 per ounce; 3.00% in periods when gold prices exceed US\$2,500 per ounce.

ix. This presentation contains information and statements relating to the Incoa Calcium Carbonate Project that are based on certain estimates and forecasts that have been provided to the Group by Incoa Performance Minerals LLC ("Incoa"), the accuracy of which Incoa does not warrant and on which readers may not rely. Under the terms of the Incoa financing, Ecora Resources is entitled to approximately 1.23% of gross revenue generated from the sale of ground calcium carbonate products. Ecora Resources' funding commitment is conditional upon the satisfaction of certain conditions precedent.

x. Cyprium Metals Limited ("Cyprium"), the owner of the Nifty project is listed on the Australian Stock Exchange. Royalty payable to Ecora once 800kt Copper has been delivered. ~715kt delivered to date.

xi. Los Andes Copper, the owner of the Vizcachitas project, is listed on the Toronto Stock Exchange and reports in accordance with the standards of the Canadian Institute of Mining, Metallurgy and Petroleum and the NI 43-101 standards. The royalty rate may increase from 0.25% NSR in the event of project delays – see presentation release *Acquisition of royalty over Vizcachitas copper project* dated 24/07/2023 for further information.

xii. Alta Copper, the owner of the Cañariaco project, is listed on the Toronto Stock Exchange and reports in accordance with the standards of the Canadian Institute of Mining, Metallurgy and Petroleum and the NI 43-101 standards. Entrée Resources Ltd. entitled to 20% of any royalty income prior to 31 December 2029, 15% of income received between 1 January 2030 and 31 December 2035, and 10% of any income received between 1 January 2035 and 31 December 2040.