### « How did you implement the Safe Surgery Checklist in less than two weeks? »

Dr. Daniel Chartrand
Anesthesiologist
Montreal Neurological Hospital

### Why

did you need to implement the Safe Surgery Checklist in less than two weeks???

### **Accreditation Canada**

Although the Safe Surgery Checklist was not yet a ROP, the leadership decided that we should « look good » for the AC visit in September 2010.

### Winning conditions...

- Leadership decision/implication
- Small team sharing a same «mission»
- Good communication (in general)
- Good team work/spirit
- Several safety initiatives in place:
  - OR Quality Team
  - Emergency drills: Fire, MH crisis...
  - Weekly educational rounds

# Surgical checklist at the MNH (September 2010)

- Checklist already in use at the MCH (Dr. Ste-Marie) and JGH (M. Armutlu)
- Nurse educator identified as the project coordinator/leader (OR Quality Team)
- 4 operating rooms (+1 for minor cases)
- Interventional neuroradiology...
- Accreditation Canada is coming soon...

### MNH Leadership Implication

- Associate Director General
- Associate Director of Nursing
- Associate Director of Professional Services (and Head of Anesthesia)
- Quality Management
- Neurosurgeon-in-Chief
- (Vice-Chairman, Dept. of Anesthesia)

### Our small family...

- RNs: 22 (+3)
- RRTs: 15
- PAs: 6
- Anesthesiologists: 6 (+2)
- Neurosurgeons: 13 (+3)

### Our enlarged family...

- Collaborating surgeons: ENT, plastics...
- Neuronavigation technicians
- Neuroradiologists and X-ray technicians
- Perfusionists (RVH)
- Numerous fellows, residents and students
- Visitors: International, researchers...

### Safety Culture

- Good communication (in general)
- Good team work/spirit
- Several safety initiatives:
  - OR Quality Team
  - Regular drills: Fire, MH crisis...
  - Weekly educational rounds

### MNH OR Quality Team

- Multidisciplinary team
- Positive deviance (Safety champions)
- «Managing Up» approach (SL Smith, AORN Journal, May 2010)
- Empowerment of the «clinicians»
- Culture of safety, collaboration and transparency
- Real «Best Care for Life» approach…

### OR Team: A group of experts

- Specific skills/training/knowledge (respect from/for the other experts)
- Specific tasks to perform (interdisciplinarity is welcomed prn)
- ALL members are «patient focused»
- «Leadership» can be shared (depending on task/intervention to be done)
- A «space-shuttle team» (where not the astronauts but the patient is potentially at risk!)

### Checklists in our lives

- Grocery list / «To-Do» list / iCheck…
- Airplane / NASA (Apollo 15: 123 pages)
- Anesthesia pre-operative checklist
- Equipment checklists (for a specific surgical procedure if not for a specific surgeon...)
- «The Checklist Manifesto» Atul Gawande



#### NATIONAL AERONAUTICS AND SPACE ADMINISTRATION

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#### Appendix J @Quality and Safety Research Group, Johns Hopkins University

### Central Line Insertion Care Team Checklist

If any item on the checklist is not adhered to or there are any concerns, contact the ICU attending

If equipment is available, ultrasound guidance should be used for all non-emergent internal jugular line placements. (Optional for subclavian and femoral line placement.) Yes Yes Don't After correction Know

#### 5. Before the procedure, did the house staff:

Perform a "time-out"

Wash hands (chlorhexidine or soap) immediately prior

NOVEMBER 2004!

#### Adult Cardiac Surgery Check List (Template)



Before Induction SIGN IN Before Skin Incision TIME OUT

	31011 001			
NURSE VERBALLY CONFIRMS WITH THE				
TEAM:				
	□ NAME OF THE PROCEDURE			
	☐ THAT INSTRUMENT, SPONGE			
	AND NEEDLE COUNTS ARE			
_	CORRECT OR NOT APPLICABLE			
	POST PUMP ABX			
	MEDICATION/DRIPS			
	HOW THE SPECIMEN IS LABELLED			
	☐ INCLUDING PATIENT NAME			
	WHETHER THERE ARE ANY			
	EQUIPMENT PROBLEMS TO BE			
	ADDRESSED			
SURGEON, ANESTHESIA				
	PROFESSIONAL AND NURSE			
0	REVIEW THE KEY CONCERNS			
	FOR RECOVERY AND MANAGEMENTOR			
	THIS PATIENT			
SIGN (NURSING):				
SIGN (SURG):				

Before Patient Leaves Room

#### PATIENT HAS CONFIRMED

- D IDENTITY
- D SITE
- PROCEDURE
- ☐ CONSENT
- □ SITE MARKED/NOT APPLICABLE
- ANESTHESIA SAFETY CHECK COMPLETED
- □ PULSE OXIMETER ON PATIENT
- AND FUNCTIONING

  UNOS ID# (IF APPLICABLE)

#### DOES PATIENT HAVE A KNOWN ALLERGY?

- □ NO
- YES
  - DRUGS
  - □ LATEX
  - □ OTHER

#### DIFFICULT AIRWAY/ASPIRATION RISK?

- □ NO
- ☐ YES, AND EQUIPMENT/ASSISTANCE AVAIL ABLE

#### RISK OF >500ML BLOOD LOSS OR (7ML/KG IN CHILDREN)?

- □ NO
- YES, AND ADEQUATE INTRAVENOUS ACCESS AND FLUIDS PLANNED
- BLOOD AVAILABLE

SIGN (NURSING):\_\_\_\_\_ SIGN (ANESTH):

#### □ CONFIRM ALL TEAM MEMBERS HAVE INTRODUCED THEMSELVES BY NAME AND

ROLE: SURGEON, ANESTHESIA PROFESSIONAL

#### AND NURSE VERBALLY CONFIRM

- D PATIENT D SITE/SIDE
  D PROCEDURE D POSITION
- ☐ PERFUSION TEMP ☐ BLOOD BORN PATH
  ☐ PREP PROTOCOL ☐ IMPLANTS AND EQUIP.

#### ANTICIPATED CRITICAL EVENTS

- SURGEON REVIEWS:
  - CRITICAL OR UNEXPECTED STEPS, AIRWAY OR VENTILATORY ISSUES
  - OPERATIVE DURATION, ANTICIPATED BLOOD LOSS? FLUID MANAGEMENT

#### ANESTHESIA TEAM REVIEWS:

□ ANY PATIENT-SPECIFIC CONCERNS?

#### **NURSING TEAM REVIEWS:**

- HAS STERILITY (INCLUDING INDICATOR RESULTS) BEEN CONFIRMED?
- ARE THERE EQUIPMENT ISSUES OR ANY CONCERNS?

#### HAS ANTIBIOTIC PROPHYLAXIS BEEN GIVEN WITHIN THE LAST 60 MINUTES?

- YES
- □ NOT APPLICABLE

#### **DVT PROPHYLAXIS?**

- □ COMPRESSION STOCKINGS
- SQ HEPARIN

#### IS ESSENTIAL IMAGING DISPLAYED?

- YES
- □ NOT APPLICABLE

SIGN (SURG):\_\_\_\_\_

### «The Checklist Manifesto»

(Dr. Atul Gawande)

#### A CHECKLIST FOR CHECKLISTS

Development -	→ Drafting -	Validation
Do you have clear, concise objectives for your checklist?	Does the Checklist:	Have you:
Is each item:  A critical safety step and in great danger of being missed?  Not adequately checked by other mechanisms?  Actionable, with a specific response required for each item?  Designed to be read aloud as a verbal check?  One that can be affected by the use of a checklist?	□ Utilize natural breaks in workflow (pause points)? □ Use simple sentence structure and basic language? □ Have a title that reflects its objectives? □ Have a simple, uncluttered, and logical format? □ Fit on one page? □ Minimize the use of color?  Is the font: □ Sans serif?	<ul> <li>□ Trialed the checklist with front line users (either in a real or simulate situation)?</li> <li>□ Modified the checklist in response to repeated trials?</li> <li>□ Does the checklist:</li> <li>□ Fit the flow of work?</li> <li>□ Detect errors at a time when they can still be corrected?</li> <li>□ Can the checklist be completed in a reasonably brief period of time?</li> </ul>
Have you considered:	☐ Upper and lower case text? ☐ Have you ma	<ul> <li>Have you made plans for future review and revision of the</li> </ul>
Adding items that will improve communication among team members?		checklist?
□ Involving all members of the team in the checklist creation process?	☐ Are there fewer than 10 items per pause point?	
	☐ Is the date of creation (or revision) clearly marked?	

Please note: A checklist is NOT a teaching tool or an algorithm

## MNH Surgical Patient Safety Checklist

- Adaptation of the WHO Surgical Safety Checklist
- First draft used less than 2 weeks before AC visit (September 28th, 2010)
- Over 95% compliance after 2 weeks
- Several new versions over a few weeks... First «stable» version from December 2010

### Some New Ideas...

- Increased visibility («Fluo» Yellow)
- VERSO used for immediate feedback (nursing, anesthesia, surgery +/-)
- Incident/accident report # recorded on the verso (and anesthesia record prn)
- Little things may have a big impact!

### Positive Aspects

- Immediate feedback (checklist verso)
- Empowerment of all members
- Improved communication/discussion
- Improved team spirit/work
- Improved physician-patient interaction
- Patient involvement/reassurance
- IMPROVED PATIENT SAFETY!
- PATIENTS LOVE IT!

### Winning conditions...

- A few minutes to do... but several minutes saved! (Briefing)
- Some good catches... Share them with all members!
- Checklist in constant evolution:
  - Input from everybody (Team effort)
  - Regular surveys (more than compliance)
  - Feedback received and given back to all

# Gestion des risques au bloc opératoire: 31 ans de vécu au quotidien

### Daniel Chartrand, MD PhD

Anesthésiologiste, Hôpital neurologique de Montréal
Directeur adjoint, Département d'anesthésie, Université McGill
Directeur, Programme d'assurance qualité,
Département d'anesthésie, Université McGill
Président, Comité des normes de pratique, AAQ (et SCA)
Vice-président, Comité pour la sécurité des patients, SCA
Président, Comité d'évaluation médicale, HNM
Membre, Groupe Vigilance pour la sécurité des soins, MSSS
Membre, Comité scientifique, Réseau RISQ+H
Membre, Comité pour sécurité péri-opératoire, CSA...

# Gestion des risques au bloc opératoire

- Environnement sécuritaire
- Facteurs humains
- Communication et travail d'équipe
- Changement des mentalités
- Loi 113...
- Culture de sécurité

### Commentaires et questions?